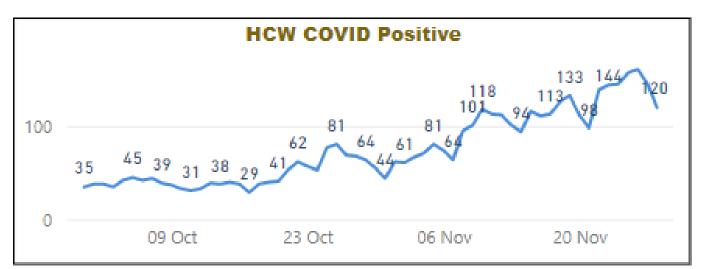
# **Operational Update**



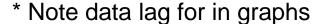
The number of COVID-19 positive and furloughed HCWs continues to have an impact on our services with **191 HCWs** (↑) currently unavailable across the health service....

#### At **1.30pm**, Monash Health have:

- 174 COVID-19 positive employees
- 17 employees on furlough
- 54 employees who are PCCs but at work under public health exemptions











### **Health Service COVID + Demand Snapshot (29 November 2022)**



| Site / Service | ICU COVID +<br>capacity | Current<br>ICU COVID + | Ward COVID +<br>capacity | Current Ward<br>COVID + | Emergency<br>Department (BR) |
|----------------|-------------------------|------------------------|--------------------------|-------------------------|------------------------------|
| Health Service | 14                      | 2 (↓)                  | 153                      | 128 (↔)                 | 14 (5)                       |
| Casey          | 4                       | 1 (↔)                  | 32                       | 17 (†)                  | 2 (0)                        |
| Dandenong      | 2                       | 1 (↓)                  | 55                       | 20 (↔)                  | 6 (2)                        |
| MMC Clayton    | 3                       | 0 (↔)                  | 49                       | 35 (↓)                  | 5 (3)                        |
| MCH (Clayton)  | 5                       | 0 (↔)                  | 6                        | 1 (↔)                   | 1 (0)                        |
| Moorabbin      |                         |                        | 6                        | 6 (↔)                   |                              |
| Mental Health  |                         |                        | 5                        | 14 (↓)                  | 0                            |
| Subacute       |                         |                        | 10                       | 35 (↑)                  |                              |
| Residential    |                         |                        | 0                        | 0 (↔)                   |                              |

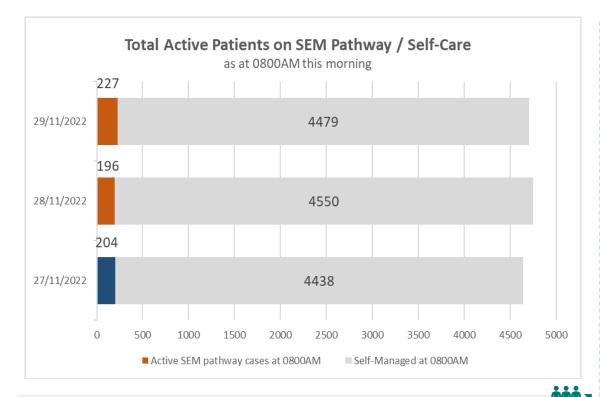
42\* (↑) patients COVID recovered (0 ICU)

\*Excludes Residential



## **COVID Surge Planning**

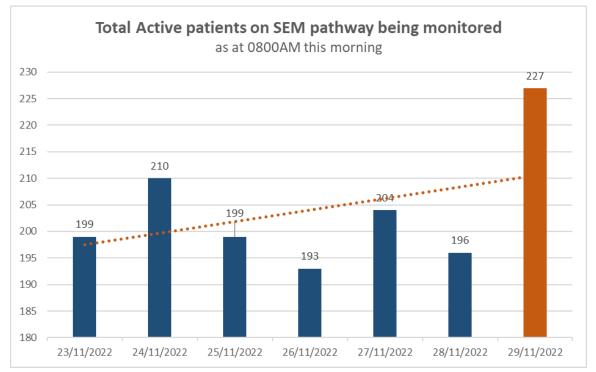
#### SEM Pathway referrals and active patients - 29/11/22



#### Numbers as at 0800AM this morning:

227 patients being actively monitored on SEM COVID pathway.

- 4479 patients are self-care
- Real-time snapshot: Cumulative data generated in COVID Monitor over day. Figures not captured over weekend.



- 7-day snapshot: Total active patients being monitored on SEM pathway as at 08:00AM each morning
- Department of Health Priority Populations eligible under the Pathway: Elderly aged 80+, Aboriginal and/or Torres Strait Islanders, refugees, people with disability or their carer, refugees, people living in low socio-economic conditions ( eg. living in insecure housing, remote or isolated), people who need support to stay at home





#### Our ongoing response will be focused on three key domains....



#### **CONTROLS**

- Front door screening
- Visitor Management
- Employee Vaccination
  - COVID
  - Flu
- Working from Home
- Virtual meetings / training
- PPE (Employees / Patients / Visitors)





# SERVICE & CAPACITY MANAGEMENT

- Emergency / ICU / Ward COVID capacity
- Mental Health COVID capacity and MOC
- Planned Surgical activity
  - In-house
  - Contracted Care
- Specialist Clinics will prioritise telehealth as required
- Community Care models including COVID
   + Care pathways



- Home units will continue to manage their patients
- Dedicated COVID units, if and when established, will be supported by concierge operational support roles and additional staffing based on caseload complexity
- No plans to change annual leave at this time but we will monitor
- Some redeployment may be required based on unexpected sick leave

 $\bigcap$ 

### Triggers for Site Specific COVID-19 Patient Care

|           | CURRENT BED ALLOCATION MODEL  | NEXT STEP (if required due to demand)  |
|-----------|---|--|
| Casey     | Admission of patients in single rooms (Neg Pressure (8) and Portable HEPA filters in single rooms) across adult inpatient wards   | Open Tower 5 inpatient ward as a dedicated COVID ward. (Pandemic mode needs to be turned ON) |
| Dandenong | Patients admitted to negative pressure rooms across West 4 (first preference) and West 3  | Open pod of 12 beds in West 4 + 9/12 Negative Pressure rooms on site.                        |
| MMC       | Admission of patients in NFU beds across adult inpatient wards  | Ward 41 will be stood up as COVID-19+ ward   |
| Maternity | MMC: Admit to NFU in Ward 52 and birth suites.  DH: Admit to maternity beds and birth suites with HEPA-filters.  CH: Admit to NP and HEPA-filter Maternity beds and birth suites. | Change to an Adult COVID ward with midwife support   |



#### Triggers for Site Specific COVID-19 Patient Care

| СН        | CURRENT BED ALLOCATION MODEL   | NEXT STEP (if required due to demand)   |
|-----------|--|---|
| Moorabbin | Admission into NFU beds.   | Once NFU beds are full, any additional COVID-19 + patients will be transferred out to another Monash Health site. |
| Kingston  | Admission of patients in the NFU single rooms on ward North<br>West 1  | Convert the whole pod to COVID, internally full PPE and HEPA-filters  |
| MCH       | Admission of patients into the Negative Pressure rooms across Monash Children's Hospital                               | Open a wing of 3A Forest or 4B Aviary   |
| ED        | MMC: managed in single rooms within ED  DH: managed within single rooms within ED  CH: single rooms only in ED Modular | MMC: convert clinic space to dedicated COVID area  DH: No change  CH: No change                                   |



Monash Health proposes targeted changes of clinical services aligned with projected workforce availability and overall clinical service priorities maximising access to care for our patients....









Theatres

Reduced services – end of year leave









Establishment of COVID pod on W4





Convert W41 to COVID ward Relocate part ICU to L5













